

Appendix K: Implementation Matrix

FOSTERING HEALTHY COMMUNITIES: CHAPTER 3

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
The Vermont Department of health should provide community assessment, testing sites and remediation programs for housing-related illnesses (blood lead levels, respiratory health, and skin disease).	State	High	Long-Term	High	Various
Municipalities should work with local housing authorities to create a variety of housing types and maintenance options.	Municipalities	Low	Ongoing	High	Various
The state and housing organizations should promote healthy home renovation and construction.	State/Other	High	Ongoing	High	State/ Private
TRORC should advocate for implementation of the state's greenhouse gas reduction plans.	TRORC	Low	Ongoing	High	Various
Municipalities should prioritize the reuse and remediation of brownfields.	Municipalities	N/A	Ongoing	High	N/A
The State and municipalities should protect water quality of rivers, streams, lakes, and wetlands.	TRORC/State	Moderate	Ongoing	High	State
TRORC should collaborate with local agencies and communities to implement Safe Routes to Schools programs and Vermont's Complete Streets program.	TRORC/State Municipalities	Moderate	Ongoing	High	Vtrans
The State and TRORC will provide training for neighborhood residents to participate in boards and commissions.	TRORC/State	Low	Near-Term	High	Various
Municipalities should support "aging in place" programs to ensure access to housing and services for residents of all ages and economic means.	Municipalities	N/A	Ongoing	High	N/A
Housing organizations should work with communities to coordinate healthcare and supportive services with housing.	Other	N/A	Ongoing	High	N/A
Municipalities should provide plenty of recreational and healthy opportunities for youth and overall community participation.	Municipalities	N/A	Near-Term	High	N/A
Municipalities should connect with the Vermont Farm to Plate and Farm to School networks to see how they can best promote the consumption of locally grown foods to their residents.	Municipalities	Low	Ongoing	Medium	Various



FOSTERING HEALTHY COMMUNITIES *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
TRORC, State should create mapping resources: A) Locality of grocers, convenience stores, farmers' markets, farms, agricultural institutions, processing facilities, distributors, community gardens, food banks, and food pantries. B) Identify transportation routes/types to food retail. C) Location of low-income census tracts.	TRORC/State	High	Long-Term	Medium	Various
TRORC and municipalities should educate state and local policymakers on connections between food access and nutrition.	TRORC/ Municipalities	Low	Ongoing	Medium	Various
Municipalities should support the preservation of large, contiguous blocks of productive agricultural land.	Municipalities	N/A	Ongoing	Medium	N/A
Municipalities should work jointly with other jurisdictions to preserve agriculture land.	Municipalities	N/A	Ongoing	Medium	N/A
The Vermont State Housing Authority and other housing entities should educate policymakers on the relationship of poor housing conditions to health outcomes.	State/Other	Low	Ongoing	Medium	ACCD/ Municipal Dues
TRORC should advocate for project approval processes that reflect the Housing Resources chapter's housing-needs allocation for all income levels.	TRORC	Low	Ongoing	Medium	Various
TRORC and municipalities should participate in the review of environmental impact reports.	TRORC	Low	Ongoing	Medium	Various
TRORC and municipalities should advocate for and participate in health impact assessments.	TRORC	Low	Ongoing	Medium	Various
TRORC and municipalities should continue to advocate for plentiful, high-quality drinking water.	TRORC/ Municipalities	N/A	Ongoing	Medium	N/A
The State and TRORC should educate decision makers on links between safe streets and health.	TRORC/State	N/A	Ongoing	Medium	N/A
Municipalities should promote existing trails.	Municipalities	N/A	Ongoing	Medium	N/A
Public health professionals should educate decision makers on the link between social support and health.	Other	N/A	Ongoing	Medium	N/A
The State and TRORC must continue to educate residents about Accessory Dwelling Units (ADUs).	TRORC/State	Low	Near-Term	Medium	Various



FOSTERING HEALTHY COMMUNITIES *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
Municipalities should allow staff to review and administer permitting for ADUs.	Municipalities	N/A	Ongoing	Medium	N/A
Municipalities should allow senior housing to be built in traditionally single-family neighborhoods.	Municipalities	N/A	Near-Term	Medium	N/A
Municipalities should create and invest in health care coordinator programs (i.e., community nurse, community healthcare coordinator).	Municipalities	Moderate	Ongoing	Medium	Various
Municipalities should develop incentives for small or convenience store owners to stock healthy and local options.	Municipalities	Low	Long-Term	Low	Municipal
Municipalities should promote and expand farmers markets and community gardens.	Municipalities	Low	Ongoing	Low	Various
TRORC and municipalities should participate in health impact assessments of proposed housing developments.	TRORC/ Municipalities	Low	Ongoing	Low	Various
Municipalities should require new development and significant additions to existing development to provide adequate tree canopy to improve or maintain environmental health.	Municipalities	N/A	Ongoing	Low	N/A
The State and/or TRORC should map neighborhoods and advocate for connectivity to essential services, walkable routes, recreations opportunities, and transportation options.	TRORC/State	Moderate	Long-Term	Low	Vtrans
Municipalities should conduct walkability and bikability assessments.	TRORC	Low	Ongoing	Low	Vtrans
The State and TRORC should work with local jurisdictions to adopt bike and pedestrian master plans.	TRORC Municipalities	Moderate	Ongoing	Low	Various
Municipalities should promote joint use of park and recreation facilities between communities.	Municipalities	N/A	Ongoing	Low	N/A
The municipality should map public gathering spaces and indicate level of accessibility.	Municipalities	N/A	Ongoing	Low	N/A
The State and/or TRORC, respecting privacy, should use Geographic Information System (GIS) technology to map seniors and disabled citizens' location, housing, health facilities, and other needed and available services.	TRORC/State	Low- Moderate	Long-Term	Low	Various



FOSTERING HEALTHY COMMUNITIES *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
Municipalities should convene community organizations who serve youth and local leaders to capture ideas and resources to help implement and sustain research-based programs.	Municipalities	N/A	Near-Term	Low	N/A

LAND USE: CHAPTER 4

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
Within five years of adoption, the Regional Commission will, in consultation with member municipalities, neighboring regional commissions, the State of Vermont, public interest groups and property owners, re-evaluate the Land Use section of this Plan. The Regional Commission should give consideration to existing land use settlement patterns, municipal plan goals and policies, agency plans, and projected trends and needs for the region's citizens and businesses. Following completion of the study, the Regional Commission should offer amendments to this section for adoption.	TRORC	Medium	Mid-term	High	Various
The Regional Commission should continue its efforts to provide professional planning services to its member municipalities and advise public officials on the various options available to manage growth and development at the local level.	TRORC	Low	Ongoing	High	ACCD/ Municipal Dues
The Regional Commission will work with member towns to determine appropriate location and size for growth centers within the region.	TRORC	Low	Mid-term	High	Various
The Regional Commission should work with the Agency of Natural Resources and with towns to identify and map aquifers and aquifer protection areas.	TRORC/ANR	Medium	Mid-term	Medium	Various
Towns are encouraged to develop Source Protection Plans for public water supplies or aquifers that have been identified. Such programs may include limiting or prohibiting development and other land uses within Wellhead or Aquifer Protection Areas.	Towns	\$5,000- \$15,000 Per SPA Plan	Mid-term	Low	State/ Municipal

TRANSPORTATION: CHAPTER 5

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
TRORC will assist towns to develop capital improvement plans that addresses paved and gravel road maintenance costs.	TRORC	Low	Ongoing	High	VTrans
Towns and the State should maintain roads and bridges in good condition and must design new transportation facilities to be flood resilient.	Towns/State	Moderate-High	Ongoing	High	Local/ State
Towns should identify any local bridges that are redundant and can be abandoned, removed or need not to be rebuilt if destroyed.	Towns	N/A	Short-term	High	N/A
TRORC will work with member towns during plan and bylaw revisions to further connect housing needs to transportation system efficiency, reducing the need to travel solely by car and increasing access to goods and services.	TRORC	Low	Ongoing	High	Various
TRORC will advocate for increased funding for more robust transit services that encourage increased ridership.	TRORC/transit	N/A	Ongoing	High	N/A
TRORC will support funding increases to meet demand in Elderly and Disabled transportation services.	TRORC/transit	N/A	Ongoing	High	N/A
TRORC will advocate for increased capital investments for commuter and human service public transportation.	TRORC/transit	N/A	Ongoing	High	N/A
TRORC will continue coordination with agencies in providing transportation services for elders and persons with disabilities.	TRORC/transit	N/A	Ongoing	High	Vtrans
TRORC will support the start of the Upper Valley US Route 4 commuter bus service.	TRORC	N/A	Ongoing	High	N/A
TRORC and towns should continue to support public transportation and ride-share programs to reduce the region's dependency on single-occupancy vehicle trips.	TRORC/Towns	N/A	Ongoing	High	N/A
TRORC will work with towns to support land use regulations that increase the density and mixed use development pattern that improves walking and bicycling conditions by shortening trips between where people live, work, and recreate.	TRORC/Towns	N/A	Ongoing	High	N/A



TRANSPORTATION *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
TRORC will continue to support the Safe Routes to School program and encourage more schools to participate in the program – especially those schools within densely settled villages or town centers.	TRORC	N/A	Ongoing	High	N/A
Continue speed studies as requested by Towns.	TRORC	Low	Ongoing	High	Vtrans
Continue collaborating with Vermont Agency of Transportation on paving projects and district leveling prioritization.	TRORC	Low	Ongoing	High	Vtrans
TRORC will continue to work with towns to conduct road safety audit projects through Vermont Agency of Transportation.	TRORC	Low-Moderate	Ongoing	High	Vtrans
TRORC will offer town support as needed as liaisons for Vermont Agency of Transportation projects.	TRORC	Low	Ongoing	High	Vtrans
TRORC will seek out new ways its municipalities can approach issues of density in rural areas.	TRORC	N/A	Mid-term	High	N/A
TRORC will continue to review and participate in Act 250 permit proceedings.	TRORC	Low	Ongoing	High	ACCD
TRORC will continue to work with Towns to have town plans consistent with regional and state policy.	TRORC	Low	Ongoing	High	ACCD
TRORC will update the Transportation Land Use (Interchange Area) section of this chapter to coincide with any future changes in the Land Use chapter update.	TRORC	Low	Ongoing	High	Vtrans
TRORC will work with local highway departments as requested to minimize stormwater runoff and road/ river conflicts.	TRORC	Moderate	Ongoing	High	Various/ ANR
The Natural Resources Board must revise Act 250 rules regarding Master Plans to make Master Plans a mandatory requirement for large-scale, multi-phase developments that have the potential for substantial regional impacts.	State	N/A	ASAP	High	N/A
TRORC will work with others to better estimate the full cost of the transportation system.	TRORC	N/A	Ongoing	Medium	N/A



TRANSPORTATION *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
TRORC will work with housing providers and developers to ensure that new multi-family housing, assisted living facilities and health and human service facilities be located in close proximity to services in village and urban centers or along public transportation fixed routes.	TRORC	Low	Ongoing	Medium	Various
State investments in park and ride lot improvements shall be as identified in the East Central Vermont Park and Ride Needs Analysis (Appendix X). Specifically, the two highest priority Park and Ride sites in the region that currently do not exist but are in high demand include: • Royalton I-89 Exit 3 off VT107 (CMG PARK(27)S) • Hartford I-89/I-91 Interchange (CMG PARK(12)SC)	TRORC/State	Moderate-High	Ongoing	Medium	Vtrans
Towns should apply to the Municipal Park and Ride Program and expand the regional park and ride network.	Towns	N/A	Ongoing	Medium	Vtrans
TRORC will work with towns and Vermont Agency of Transportation to institutionalize pedestrian and bicycle accommodations in all of its planning, engineering, and construction related activities – implement “Complete Streets”. In addition to the existing local land use regulations, develop free-standing Bicycle and Pedestrian Plans for interested towns.	TRORC/State	Low-Moderate	Ongoing	Medium	Various
TRORC will advocate that commercial developments invest in transportation infrastructure and services to increase bicycling, walking or transit, or provide necessary rights-of-way to allow later investment in those facilities.	TRORC	N/A	Mid-term	Medium	N/A
Private businesses should support telecommuting options where practical for employees.	Private Sector	N/A	Ongoing	Medium	N/A
TRORC will support the implementation of the Northern New England Rail Initiative final recommendations for a Boston to Montreal high speed rail service.	TRORC	High	Ongoing	Medium	Federal/ State
TRORC will support improved rail service along I-91 corridor.	TRORC	High	Ongoing	Medium	Federal/ State



TRANSPORTATION *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
Continue to conduct road safety audit projects through Vermont Agency of Transportation High Risk Rural Roads program. Focus safety audits on roads that have development proposals and/or are expected to support increased development. If the state declares a road or intersection a high accident location, then conduct a road safety audit and advocate for those improvements to be implemented.	TRORC/State/ Town	Low- Moderate	Ongoing	Medium	Vtrans
Work with towns to develop road standards that promote traffic calming in private development.	TRORC	Low	Ongoing	Medium	Vtrans/ MPG
TRORC will work with towns to promote traffic calming.	TRORC	N/A	Ongoing	Medium	N/A
TRORC will work with towns and Vermont Agency of Transportation to identify poor pavement conditions for improvement.	TRORC/Vtrans	Low- Moderate	Ongoing	Medium	Vtrans
TRORC shall assist interested communities with studies and planning designed to improve pedestrian and multi-modal networks in Regional Growth Areas.	TRORC	Low	Ongoing	Medium	Various
TRORC shall support efforts to develop municipal parking facilities in Regional Growth Areas.	TRORC	N/A	Ongoing	Medium	N/A
TRORC shall support efforts to develop and improve park and ride lots in village areas.	TRORC	N/A	Ongoing	Medium	N/A
TRORC shall support development projects in hamlet areas that encourage traditional hamlet design and promote access and walkability.	TRORC	N/A	Ongoing	Medium	N/A
TRORC will encourage communities to develop land use regulations that promote reduced density in rural areas.	TRORC	N/A	Ongoing	Medium	N/A
TRORC shall encourage agricultural and silvicultural businesses to use best management practices that minimize damage to roadways, land, and waterways.	TRORC	N/A	Ongoing	Medium	N/A
TRORC will work with towns and Vermont Agency of Transportation to achieve context sensitive solutions that enhances historic, scenic, agricultural properties of roadway consistent with public safety through transparent public process and project development.	TRORC/State/ Town	Low	Ongoing	Medium	Vtrans



TRANSPORTATION *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
Towns should consider parking requirements and minimize the use of impervious surfaces for parking through shared parking, allow reduced parking requirements when supported by data or encourage phased parking development when demand arises.	Towns	N/A	Ongoing	Medium	N/A
Vermont Agency of Transportation, FEMA, ANR, the Vermont Department of Public Safety and others involved in flood recovery should incorporate wildlife and aquatic passage needs into rebuilt bridges and culverts when feasible.	State/ Federal	High	ASAP	Medium	Vtrans/ ANR/ FEMA
Towns should consider options to reduce winter maintenance costs, including, but not limited to, downgrading winter road maintenance policies, combined with a public information campaign to alter traveler expectation of snow removal.	Towns	N/A	Ongoing	Low	N/A
Towns should consider shared parking lots with other properties that may become formal or informal park and ride lots.	Towns	N/A	Ongoing	Low	N/A
TRORC will cooperate with private and public initiatives that seek to market walking and bicycling in towns and the region and participate in state and local initiatives that promote bicycling and walking.	TRORC	N/A	Ongoing	Low	N/A
TRORC will use of objective measures to gauge the potential for walking and bicycling could be one element to assess priorities for investments in these modes. These measures could include population density, employment density, and block sizes or intersection density.	TRORC	N/A	Ongoing	Low	N/A
TRORC should provide education and training to large employers the benefits of providing showers and bike lockers for employees that commute by biking.	TRORC	Low	Short-term	Low	Various
Towns, the state, telecommunications providers, and TRORC should map existing cellular and broadband services in the region, identify gaps, and work to provide coverage in those gap areas.	TRORC/State/ Town	Low- Moderate	Mid-term	Low	Various
TRORC should provide education to employers on benefits of allowing some telecommuting for employees.	TRORC	N/A	Ongoing	Low	N/A



TRANSPORTATION *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
TRORC shall support efforts to promote complete streets projects in village and downtown centers that improve access and walkability and support connectivity with transit opportunities.	TRORC	N/A	Ongoing	Low	N/A
Vermont Agency of Transportation and the Transportation Advisory Committee will work to reduce wildlife crossing collisions through improved signage and wildlife passage facilities.	TRORC/State	Moderate	Ongoing	Low	Various

WORKING LANDSCAPES: CHAPTER 6

Action	Lead/Partner	Estimated Cost	Timeline	Priority	Potential Financing
TRORC should work with communities to provide or facilitate education about the state's Required Agricultural Practices.	TRORC/ Towns	Low	Ongoing	High	Various
TRORC will evaluate proposed developments involving primary agricultural and forest lands, and their related industries. Where appropriate, it will provide information to federal and state agencies, town boards and commissions, and other parties regarding the probable impacts these resources have on the welfare of the region.	TRORC	Low	Ongoing	Medium	Various
TRORC should organize a regional committee of stakeholders to focus on how TRORC can support the local agricultural and forest products industry.	TRORC	Low	Ongoing	Medium	Various
TRORC, as part of its on-going Technical Assistance Program, will provide planning advice and support to town Planning Commissions, Conservation Commissions, non-profit conservation organizations, and other groups interested in sustaining agriculture and forestry through sound ecological practices.	TRORC	Low	Ongoing	Medium	Various
To promote a better understanding of the farming and forestry practices, and natural resource management in general; the industry, conservation organizations, public schools and the tourism and recreation industries should sponsor continuing educational opportunities to the public.	Other	N/A	Ongoing	Low	N/A

NATURAL RESOURCES: CHAPTER 7

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
The Legislature must keep the Petroleum Cleanup Fund at a level sufficient to meet all cleanup needs.	Legislature	2 Million	Ongoing	High	Federal/ State
The Vermont Department of Environmental Conservation's listing of threatened and impaired waters should be targeted for immediate attention.	ANR	n/a	ASAP	High	n/a
Towns in the region are encouraged to cooperate on a watershed-wide basis when planning for surface water quality and use.	Towns	None	ASAP	High	N/A
The Regional Commission should be involved in watershed and basin planning efforts and encourage municipal involvement.	TRORC	Low	Ongoing	High	ANR
Unless there are overriding concerns in the local and Regional Plans, the Agency of Natural Resources shall adopt the highest possible classification and type for water bodies based on their actual condition and use.	TRORC/ANR	N/A	Per Basin Plans	High	N/A
Public and private sectors should refrain from activities that spread invasive plants such as: ill-timed roadside mowing, transporting invasive plants in ditch spoil, and the cleaning of mowing and earthmoving equipment after working in an infested area. Road maintenance personnel should be trained to recognize the invasive plants on the Vermont Noxious Weed Quarantine List and Watchlist.	Towns/Vtrans	Low	ASAP	High	N/A
Towns are encouraged to use mechanisms such as cluster zoning, conservation districts, transferring or purchasing of development rights, or purchasing of land containing critical habitat areas in order to maintain the integrity of large forest blocks and preserve critical habitat.	Towns	High	Ongoing	High	Private/ Federal
To protect high-quality forested riparian (river bank, stream bank or lake shore) habitat, towns should prohibit development near these areas and regulate the disturbance of vegetation in riparian zones through general, conditional use, and/or site plan standards.	Towns	\$5000-10,000	ASAP	High	MPG
Municipalities should review existing and proposed water quality classifications of surface waters within town boundaries, or within basins, to determine if classifications meet the uses and needs.	Towns	None	Ongoing	Medium	N/A



NATURAL RESOURCES *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
Municipalities are encouraged to play an active role in the basin planning process and to prepare water resources elements in municipal plans that are in compliance with state and federal laws.	Towns	Low	Ongoing	Medium	MPG
The Regional Commission, in cooperation with the Agency of Natural Resources - Water Quality Division, Vermont Local Roads Program, and Agency of Transportation, should advise town officials on cost-effective backroad erosion and sediment control.	TRORC/ANR	Low	Ongoing	Medium	Vtrans/ ANR
The Agency of Natural Resources and local groups are encouraged to monitor water quality, and when monitoring indicates a water quality violation, to promptly locate the source of degradation when possible.	ANR/ Watershed Groups	N/A	Ongoing	Medium	N/A
In preparation for writing any basin plans, the Agency of Natural Resources should conduct a comprehensive assessment of water quality in such basins and identify the source of any known water quality problems.	ANR	N/A	Ongoing	Medium	N/A
The State of Vermont should identify and map significant wetland areas not currently classified as Class 1 or 2 wetlands and petition the Water Resources Panel of the Natural Resources Board (formerly Water Resources Board) to have such areas reclassified at a higher level.	State	Medium	Mid-term	Medium	State
Encourage more accurate and thorough identification of wetlands areas through the use of best available data and the adoption of local wetlands regulations and updated maps by the municipalities in the region.	TRORC	\$5,000- \$15,000 per municipal inventory	Ongoing	Medium	State/ Municipal
Town plans and zoning regulations should protect significant natural features and sensitive habitat areas by using setbacks and buffers, particularly for wetlands and vernal pools, before threats to these areas develop. Local officials are encouraged to work with staff from regional offices of the Vermont Department of Fish and Wildlife and wildlife biologists from VINS to assist in identifying and creating inventories of the critical habitat areas and significant natural communities in their municipalities.	Towns	\$10,000- \$20,000 Per municipal inventory	Ongoing	Medium	MPG/ VTFW



NATURAL RESOURCES *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
Towns should adopt zoning regulations that would discourage development near wetlands and vernal pools, and prevent development within 300 feet in conservation districts, in order to protect their functions and native biological diversity and to prevent additional loss of habitat.	TRORC/Towns	\$5000-10,000	Mid-term	Medium	MPG
Protection of wetlands, riparian areas, vernal pools, the most critical deer wintering areas, and natural grasslands should be considered in revisions to local subdivision regulations.	Towns	\$5000-10,000	Ongoing	Medium	MPG
The Regional Commission should be prepared to comment upon projects outside the region which may potentially impact upon air quality within the region.	TRORC	Low	Ongoing	Medium	RPC
The Regional Commission should work with the Agency of Natural Resources, town officials, and others on educational outreach about the proper use of floor drains, local spill response capacity, and proper administration of septic regulations. The Regional Commission will coordinate with the Agency of Natural Resources, other state agencies, and local officials in the assessment, cleanup and redevelopment of contaminated (brownfield) sites.	TRORC/ANR	Low	Ongoing	Low	State/ Regional
Encourage municipalities in the region to enhance zoning bylaws to protect wetlands that may not be protected under state or federal law.	TRORC	Low	Ongoing	Low	MPG
Work with towns to establish a priority list of wetlands for protection and/or acquisition.	TRORC/Local Conservation Commissions	Low	Ongoing	Low	MPG
Encourage property tax relief to provide an incentive for the protection of designated wetlands.	Towns	N/A	Ongoing	Low	N/A
With the help of specialists from the Department of Fish and Wildlife or the Vermont Institute of Natural Science, towns in the region should work to inventory wildlife species; sensitive areas including wetland, vernal pools, bogs and fens, mature oak trees; and critical habitats for birds, deer, bear, bobcat, heron, and threatened or endangered plant species.	Towns	\$10,000-\$20,000 Per municipal inventory	Mid-term	Low	MPG/ VTFW



NATURAL RESOURCES *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
Towns should work cooperatively and seek assistance from land trusts to maintain large tracts of undeveloped habitat that cross political boundaries.	Towns/State	N/A	Ongoing	Low	N/A
Towns should attempt to identify critical bear habitat areas within the broader areas identified on Vermont bear habitat maps.	Towns	\$10,000-\$15,000 Per project	Mid-term	Low	MPG/VTFW
Air quality should be monitored in the region as part of broader statewide effort so as to determine current and potential threats to air quality. Potential impact areas include village centers or other areas of traffic congestion and high elevations, where pollutants and acidic levels are potentially greater and more harmful to fragile vegetation.	ANR	Moderate	Mid-term	Low	State
Municipalities and state agencies should educate communities about the impacts of trash burning and develop more effective mechanisms to enforce laws prohibiting backyard burning of trash, including the adoption of civil ordinances.	ANR	Low	Ongoing	Low	State/Municipal

HISTORIC, CULTURAL, ARCHEOLOGICAL & SCENIC RESOURCES: CHAPTER 8

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
Towns are encouraged to clearly outline in their plans those resources deemed worthy of protection. Town officials can participate in the Act 250 process, thus influencing decisions affecting historic sites in their community.	Towns	Low	ASAP	High	MPG
The Regional Commission should continue to support efforts to designate National Historic Register Districts and Sites. In so doing, the Regional Commission should coordinate with the State and affected municipalities. In accordance with Section 106 of the National Historic Preservation Act, the Regional Commission must review all federally funded projects in the region which affect register properties or places to assure that such publicly assisted projects are planned with due consideration to the resource.	TRORC	Low	Ongoing	Medium	RPC



HISTORIC, CULTURAL, ARCHEOLOGICAL & SCENIC RESOURCES *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
The Regional Commission, as part of its Transportation Planning Program, should continue its work with the Agency of Transportation, town officials, its Transportation Advisory Committee and other groups and organizations to ensure that design standards and plans for proposed transportation projects are reasonably compatible with historic resource needs and values. (See Transportation chapter.)	TRORC	Low	Ongoing	Medium	RPC/ Vtrans
Regional Commission staff should continue to work with the Vermont's public utilities and design professionals to evaluate lighting technologies and efficiencies.	TRORC	N/A	Ongoing	Medium	N/A
To increase public awareness of archeological resources, the Regional Commission encourages archeologists, local and regional groups, towns, and landowners to organize educational programs focused on Vermont. Such a program could be made a part of an overall cultural heritage program through public schools.	TRORC	N/A	Mid-term	Low	N/A
Local planning commissions, conservation commissions, historical societies, and other interest groups are encouraged to develop an archeological plan for their community as part of the overall master planning program.	Towns	Low	Ongoing	Low	MPG
The Regional Commission should assist local and state policymakers in evaluating lighting options. The Regional Commission should consider sponsorship of educational workshops for planning commissions, design professionals, and others to acquaint them to the principles of good lighting design.	TRORC	Low	Mid-term	Low	Various
Towns interested in planning for outdoor lighting in their communities should consider using their Municipal Plans to establish goals and objectives for lighting. Additionally, consideration should be given to incorporating a lighting section into a town's Zoning Ordinance to cover lighting installations in all or parts of the Town.	TRORC/Towns	Low	Ongoing	Low	MPG

HOUSING RESOURCES: CHAPTER 9

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
The Regional Commission will continue to assist non-profit housing organizations in the development of affordable housing projects when such efforts are consistent with the policies of the Regional Plan.	TRORC/ Non-Profits	Low	Ongoing	High	Various
Towns within the region should actively cooperate with local and regional non-profit housing trusts to develop and preserve new and existing housing, with mechanisms to assure the perpetual affordability of that housing.	Towns/Others	N/A	Ongoing	High	N/A
Community leaders, housing advocates and the Regional Commission must work to retain Vermont's innovative publicly financed home mortgage lending and housing assistance programs. The region's low and moderate income families, disabled individuals, and the elderly are enabled to secure affordable housing through these programs.	VHCB/VHFA/ TRORC	Low	Ongoing	High	Various
The Regional Commission will assist towns in writing strong housing components in town plans that are based on current data that address proven needs as opposed to only updating highlighted topics from years past to better address highest current needs.	TRORC/Towns	Low	Short-term	High	Various
The Regional Commission will continue to provide professional assistance to member municipalities in the identification of need and implementation of local housing assistance programs.	TRORC/Towns	Low	Ongoing	Medium	Various
The Regional Commission will educate communities on density allowances in towns, encourage communities to allow for ADU approval at the municipal staff level, and enhance local awareness of the need for workforce housing in the region through community forums.	TRORC	Low	Short-term	Medium	Various
The Regional Commission will facilitate discussions with local land developers, bankers, and community leaders to better understand the structural and institutional impediments to providing new housing throughout the region.	TRORC	N/A	Short-term	Medium	N/A
Community leaders within the region will work with state housing agencies, non-profit organizations, and lending institutions to ensure the availability of loan or grant funds for Vermonters to purchase, acquire, or improve their primary homes.	Others	N/A	Short-term	Low	N/A



HOUSING RESOURCES *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
The Regional Commission will actively help identify land that is suitable for development so that towns may work with developers and existing property owners to promote mutually beneficial partnership opportunities.	TRORC/Towns	Low	Mid-term	Low	Various

UTILITIES, FACILITIES AND SERVICES: CHAPTER 10

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
TRORC will foster partnerships between public investment planning and implementation activities and the private sector, in a manner which advances the goals and policies set forth in this Plan.	TRORC	N/A	Ongoing	Medium	N/A
Municipal plans, per Vermont statutes, shall identify and prioritize future capital improvements/repairs and estimate costs and means of financing for maintenance and future capacity.	Towns	Low	ASAP	High	MPG
TRORC shall assist communities with the identification and prioritization of future capital improvements/repairs.	TRORC	Low	Ongoing	High	Various
TRORC shall offer capital budgeting workshops throughout the region.	TRORC	Low	Ongoing	High	ACCD
Water efficiency programs and codes should be adopted at the state or local level to reduce demand on municipal water systems.	State/Town	Low	ASAP	High	Various
TRORC should identify areas of the region where medical or elderly care facilities would be beneficial.	TRORC	Low-Moderate	Short-term	High	Various
TRORC should review local zoning and subdivision regulations to ensure that they do not have the effect of prohibiting health or elderly care facilities from appropriate areas and to assist with revisions as needed.	TRORC	Low	Ongoing	High	Various
TRORC should work with partners to further identify and document gaps or needs within the regional health care system, particularly for vulnerable populations.	TRORC	Low	Mid-term	High	Various
Continue to participate actively in the Section 248a permitting process.	TRORC	Low	Ongoing	High	ACCD



UTILITIES, FACILITIES AND SERVICES *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
TRORC will assist communities with the development of interlocal agreements, union municipal districts and other cooperative agreements whenever possible.	TRORC	Low-Moderate	Long-term	High	Various
TRORC shall seek grant opportunities to map water and wastewater systems throughout the region.	TRORC	Low	Mid-term	Medium	Various
When funding is available, municipal plans should inventory water and wastewater systems to identify current and projected capacity gaps.	Towns	Low	Long-term	Medium	MPG
Municipalities shall conduct periodic auditing of all water and wastewater distribution systems for calculation of infiltration and losses.	Towns	Low-Moderate	Ongoing	Medium	Various
TRORC shall continue to assist member towns, alliances, and the Greater Upper Valley Solid Waste Management District in the update and implementation of municipal and regional solid waste plans.	TRORC	Low	Ongoing	Medium	Various
TRORC shall support and participate in any future discussions regarding the development of regional waste management services.	TRORC	N/A	Ongoing	Medium	N/A
TRORC shall further Universal Recycling Law requirements for parallel solid waste collection services through outreach and education with assistance from the Agency of Natural Resources.	TRORC	Low	Short-term	Medium	Various
TRORC should work with state partners to clarify or revise Act 250 rules to allow permitting flexibility when a proposed development is consistent with this Plan and has a clearly defined public good.	TRORC	N/A	Short-term	Medium	N/A
Seek out funding for our communities to implement new or sustain existing Wi-Fi Zones in villages and downtowns.	TRORC	Low	Short-term	Medium	Various
To further support outdoor recreation, TRORC will assist communities with the establishment of Conservation Commissions and will support existing Conservation Commissions when possible.	TRORC	Low	Ongoing	Medium	Various
TRORC will foster a partnerships between public investment planning and implementation activities and the private sector, in a manner which advances the goals and policies set forth in this Plan.	TRORC	N/A	Ongoing	Medium	N/A



UTILITIES, FACILITIES AND SERVICES *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
TRORC shall support the creation of municipal composting facilities for organic wastes where appropriate.	TRORC	N/A	Ongoing	Low	N/A
Ensure towns assess and incorporate the needs of disabled children into educational facility and budgetary planning efforts to ensure the provision of free and appropriate education for all children.	TRORC, Towns	N/A	Ongoing	High	N/A
Support local efforts to assess capacity issues in our Region's schools, and, conversely, that explore opportunities to consolidate where appropriate. This is of particular importance with respect to facilities that currently do—or in the future may—serve multiple jurisdictions, due to inherent land use implications of such decisions.	TRORC	Moderate	Ongoing	Medium	Various
In assisting towns with capital plan and budget formulation, ensure that member towns anticipate and plan for improvements to public school facilities	TRORC	Low	Ongoing	Medium	MPG
Encourage the development of school business partnerships that promote valuable and sustainable employment opportunities in the Region through vocational and workforce training experiential learning.	TRORC, Businesses, SUs	N/A	Ongoing	Medium	N/A
Facilitate coordination between town and school authorities to create and maintain safe pedestrian access and transit opportunities to educational facilities, in line with Safe Routes to School efforts	TRORC, Towns, SUs	Low	Ongoing	Medium	VTrans
Coordinate with the supervisory unions and the Agency of Education to create a regional approach to planning that considers the need for new school facilities and programs.	TRORC, State, SUs	Low	Ongoing	Low	Various
Coordinate with the supervisory unions and the Agency of Education to create a regional approach to planning that considers the need for new school facilities and programs.	TRORC, Towns	Low-Moderate	Ongoing	Low	Various

EMERGENCY MANAGEMENT: CHAPTER 11

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
State and Federal government must continue funding and operation of warning systems, including the National Weather Service's Emergency Alert System, NOAA weather radio and USGS river and precipitation gages.	State/Federal	Moderate	Ongoing	High	State/ Federal
Individuals should have disaster kits ready in their homes and vehicles. They should have a plan as to what to do and where to go during foreseeable emergencies and know their local emergency shelter.	Individuals	Low	Ongoing	High	Private
Towns should pursue the use of capital programs and reserve accounts to properly budget for emergency vehicles and other large capital costs, as well as coordinate and share services to achieve overall efficiencies.	Towns/TRORC	Low	Ongoing	High	Towns
TRORC will work with all communities to annually update Local Emergency Operations Plans, ensuring that these plans take into account the Various needs of people with disabilities, pets, and those without access to transportation.	TRORC/Towns	Moderate	Ongoing	High	DHS/VT DEMAS
TRORC will continue to work with all communities on hazard mitigation planning efforts.	TRORC/Towns	Low	Ongoing	High	FEMA
TRORC Will continue to work cooperatively with local emergency response organizations, DEHMS, LEPC #12, social service agencies, long term recovery organizations, community resilience organizations, and others to help improve emergency planning response and recovery.	TRORC/ DEHMS/ Towns	Low	Ongoing	High	DEHMS
The federal and state governments should increase funding for preparedness and mitigation planning and actions at the local level in order to reduce escalating response and recovery costs.	DEMHS/ Federal	Moderate	ASAP	High	Federal
FEMA must modernize flood maps, especially in Orange County, and incorporate newer flood frequency predictions into new maps.	FEMA	High	ASAP	High	FEMA
TRORC will assist towns and ANR in refining river corridor maps, within budgetary constraints.	TRORC/ANR	Low	Mid-term	High	Various
TRORC will work to ensure that new hazard assessment data from the state and federal levels is disseminated to the public and local officials so that capacity is risk-based.	TRORC	Low	Ongoing	High	Various



EMERGENCY MANAGEMENT *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
TRORC will work with towns and other organizations to coordinate land use, transportation and energy policies and actions to result in more resilient communities.	TRORC	Low	Ongoing	High	Various
TRORC will assist towns in response and recovery stages through damage documentation assistance and navigating federal and state grants.	Towns	High	Ongoing	High	FEMA
Communities should work to ensure that important local facilities that provide emergency services, water, food, gas or act as an emergency shelter are able to function in power outages.	Towns	Moderate	Ongoing	Medium	Various
Towns should encourage sprinkling in residential structures to reduce life and property loss from fire.	Towns	N/A	Ongoing	Low	N/A

ENERGY: CHAPTER 12

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
Actively support partnerships, strategies, and state and federal legislation that will ensure the affordable, reliable and sustainable production and delivery of electrical power to the region, in conformance with regional and municipal goals and objectives.	TRORC	N/A	Ongoing	High	PSB/ Various
Participate in the Public Service Board's review of new and expanded generation and transmission facilities to ensure that local energy, resource conservation and development objectives are identified and considered in future utility development.	TRORC	Low	Ongoing	High	ACCD
The Regional Commission will participate in long-range utility planning and development to ensure that local energy, resource conservation and development objectives are identified and considered in future utility development.	TRORC	Low	Ongoing	Medium	ACCD
Work in cooperation with state and local agencies, emergency service providers, regional suppliers and municipalities to develop local emergency contingency plans that ensure access to critical energy supplies and measures to reduce nonessential energy consumption in the event of an abrupt energy shortage.	TRORC	Low	Ongoing	Medium	DEMHS

ENERGY IMPLEMENTATION PLAN

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
TRORC will support state efforts to provide additional funding for weatherization improvements, especially for low and moderate income populations.	TRORC	High	Ongoing	High	State
TRORC will provide outreach to towns and contractors on the use and enforcement of residential and commercial building energy standards for all new construction.	TRORC	Low	Ongoing	High	DPS
TRORC will support statewide efforts to increase energy efficiency code standards and statewide energy code enforcement by communicating regional concerns about enforcement with the Legislature, and encouraging communities that have zoning to include a Certificate of Occupancy when they revise their regulations if they do not already have one. Provide outreach to communities with a COO to ensure that they are tracking submission of the RBES certificate.	TRORC	Moderate	Ongoing	High	DPS
TRORC will partner with Efficiency Vermont, Green Mountain Power, HVAC contractors, and others to identify and promote cold climate heat pumps.	TRORC	Low	Future	High	DPS
TRORC should provide outreach and education to communities to ensure residents are aware of existing incentives and rebates.	TRORC	Low	Ongoing	High	DPS
The State should support woodstove change out programs to lower heat cost and reduce particulate emissions.	State	Moderate	Future	High	State
TRORC will support continued expansion of high speed internet to allow for telecommuting.	TRORC	High	Ongoing	High	ACCD
TRORC will encourage employers to invest in workplace incentives for carpooling, cycling, public transportation use and telecommuting.	TRORC	Moderate	Ongoing	High	Vtrans
TRORC will support new bike/pedestrian projects in the region.	TRORC	Moderate	Ongoing	High	Vtrans
TRORC will provide technical assistance to communities interested in implementing Complete Streets to increase density and mixed uses in compact settlements and to foster transit-oriented development along major roads in rural areas.	TRORC	Moderate	Ongoing	High	Vtrans
TRORC will continue to identify locations for additional park and rides (state and municipal).	TRORC	Low	Ongoing	High	Vtrans



ENERGY IMPLEMENTATION PLAN *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
TRORC will continue to prioritize efforts to expand existing park and ride infrastructure.	TRORC	Low	Ongoing	High	Vtrans
TRORC will push for increased capacity and continue to support local transit providers through technical assistance.	TRORC	High	Ongoing	High	Vtrans
TRORC will work with VTrans and local transit providers to ensure a seamless regional transit system.	TRORC	Low	Ongoing	High	Vtrans
TRORC will work with communities to incorporate the principles of Smart Growth into their municipal plans and bylaws and to support creative economic development concepts that allow residents to live and work in their communities.	TRORC and towns	Low	Ongoing	High	Vtrans
TRORC will encourage communities and residents to identify areas with the potential for renewable energy generation.	TRORC	Moderate	Ongoing	High	DPS
TRORC will provide education and outreach to municipalities on energy generation.	TRORC	Low	Ongoing	High	DPS
TRORC will advocate for continued incentives that lead to the retirement of Renewable Energy Credits in-state.	TRORC	Low	Future	High	DPS
TRORC will help interested towns meet the standards set forth in Act 174 for Enhanced Energy Planning.	TRORC	Moderate	Ongoing	High	DPS
DPS should provide support for grid improvements that will allow improved renewable energy generation facility coverage in our region by actively participating in the Act 250 and Section 248 review process.	DPS	High	Future	High	DPS
TRORC will develop easy to understand materials about the state's energy goals and how they interact with local and regional planning.	TRORC	Low	Future	High	DPS
TRORC should work with DPS to develop a Renewable Energy Siting guide and maps and work with communities to identify areas where renewable energy generation is appropriate and preferred.	TRORC and DPS	Moderate	Future	High	DPS
TRORC should support and encourage state efforts to provide stable and predictable renewable energy policy incentives including net metering and standard offer.	TRORC	Low	Ongoing	High	DPS



ENERGY IMPLEMENTATION PLAN *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
TRORC should advocate for a stronger regional role in the PSB permitting process.	TRORC	Low	Ongoing	High	DPS
TRORC should continue to support efforts at the legislative level to strengthen the capacity of regional planning commissions and municipalities to plan for renewable energy generation and provide that information to the PSB and DPS in a manner that will be meaningful in the §248 CPG process.	TRORC	Moderate	Ongoing	High	DPS
TRORC should seek funding for an independent staff person who can work with homeowners to understand weatherization and other energy options.	TRORC	Moderate	Future	Low	DPS
DPS should work with fuel dealers to encourage them to become energy service providers.	DPS	Low	Ongoing	Low	DPS
TRORC should provide communities with an analysis of potential areas that are suitable for geothermal ground source heat pumps when data is available.	TRORC	Low	Future	Low	DPS
Local Energy Committees and Planning Commission's should identify potential users of district heating and combined heat and power systems: schools, college campuses, apartment complexes, shopping centers, industrial parks and village centers and incorporate this information into local plans.	Local Energy Committees and Planning Commissions	Low	Ongoing	Low	N/A
TRORC will work with VTrans to investigate the feasibility of commuter rail along the I-91 corridor.	TRORC and Vtrans	High	Future	Low	Vtrans
TRORC should support and promote the Vermont Bioenergy Initiative in cooperation with the VT Sustainable Job Fund's Bioenergy Initiative to address on-farm biofuel production under Act 250.	TRORC	Low	Ongoing	Low	DPS
TRORC should identify locations for alternative fuel stations in the Region and modify the Regional Plan to include them as allowed uses in appropriate locations.	TRORC	Low	Future	Low	DPS
TRORC should support efforts to switch municipal medium and heavy duty vehicles to biodiesel blends.	TRORC	High	Future	Low	DPS
TRORC should encourage state policy to adopt energy storage mandates and incentive programs.	TRORC	Low	Future	Low	DPS



ENERGY IMPLEMENTATION PLAN *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
TRORC will support programs such as Zero Energy Now!, Weatherize Upper Valley with Vital Communities, and GMP's eHome by providing outreach and education to local planning commissions and energy committees and their communities.	TRORC	Low	Ongoing	Med	DPS
TRORC will support and promote the Energy Action Network (EAN) energy dashboard and educate towns as to its use and benefits.	TRORC	Low	Ongoing	Med	DPS
TRORC will distribute information regarding the available financing mechanisms for weatherization assistance including information about the financial advantages of energy improvements.	TRORC	Low	Ongoing	Med	DPS
TRORC will work with utilities to implement their Renewable Energy Standard (RES Tier 3 fuel-switching mandates through education and outreach to help promote weatherization.	TRORC	Low	Ongoing	Med	State
Local Energy Committees should work with owners of rental housing to educate them of the financial benefits of weatherization investments and connect owners with contractors to complete weatherization projects	Local Energy Committees	Low	Future	Med	N/A
DPS should support K-12, higher education and vocational education initiatives to bring energy ideas and solutions into the classroom by working with organizations such as Vermont Energy Education Program (http://veep.org/ .)	DPS	Moderate	Ongoing	Med	DPS
Local Energy committee's should work with Neighborworks Heat Squad, COVER and community action agencies to promote their weatherization services.	Local Energy Committees	Low	Ongoing	Med	N/A
DPS should work with local educational institutions such as Vermont Technical College to encourage continued technical training related to energy efficiency improvements.	DPS	Low	Ongoing	Med	DPS
TRORC and towns should support programs and initiatives that encourage the development of small homes (less than 1000 sq feet) as a way to reduce energy use.	TRORC	Low	Future	Med	ACCD



ENERGY IMPLEMENTATION PLAN *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
TRORC will support net zero building programs by providing outreach and education to local planning commissions and energy committees and their communities	TRORC	Low	Ongoing	Med	DPS
DPS should coordinate all outreach efforts with fuel dealers and electrical contractors (potentially creating opportunities for electrical contractors to work with fuel dealers).	DPS	Low	Future	Med	DPS
Local Energy Committees provide information to builders and developers regarding the benefits of geothermal systems (including heat pumps).	Local Energy Committees	Low	Future	Med	N/A
TRORC and relevant non profits should conduct outreach and education by coordinating with advanced wood heat system vendors and contractors to hold informational public forums.	TRORC	Low	Future	Med	DPS
TRORC will encourage increased state incentives and rebates for efficient wood heat equipment, through communication with the Legislature.	TRORC	Moderate	Future	Med	DPS
DPS should provide guidance to communities seeking to develop district heating systems.	DPS	Low	Future	Med	DPS
DPS should conduct outreach efforts to public and non-profit entities and housing organizations to provide information on biomass heating options.	DPS	Low	Future	Med	DPS
Local Energy Committees should partner with project developers to promote the possibility of combined heat and power and district heating options.	Local Energy Committees	Low	Future	Med	N/A
TRORC will work to maintain forest health as a prerequisite to a sustainable wood energy fuel supply by updating the Regional Plan to protect forests and habitat.	TRORC	Low	Ongoing	Med	ACCD
TRORC will encourage communities to develop bylaws that allow for the development of “makerspaces” as a way to reduce VMT. Revise the TRORC Regional Plan to include support for makerspaces in villages and downtowns.	TRORC	Low	Ongoing	Med	ACCD



ENERGY IMPLEMENTATION PLAN *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
TRORC should modify the Regional Plan to include specific language that requires developments that have a Substantial Regional Impact (as defined in the Plan) under Act 250 to demonstrate that they have consulted with transit providers about reasonably accommodating transit.	TRORC	Low	Future	Med	ACCD
TRORC should modify the Regional Plan to require all residential and large commercial land developments subject to Act 250 to evaluate the appropriateness of installing or reserving space for a transit stop.	TRORC	Low	Future	Med	ACCD
TRORC should work with groups such as the Vermont Bicycle and Pedestrian Coalition (VBPC), Local Motion, Green Mountain Bicycle Club, and towns to encourage safe bicycling as a transportation alternative in the region.	TRORC	Low	Ongoing	Med	Vtrans
TRORC will support community car sharing by promoting programs such as Go Vermont and CarShare Vermont.	TRORC	Low	Ongoing	Med	Vtrans
TRORC will support the development of intermodal transit facilities within the region to allow underserved areas access to multiple forms of transportation.	TRORC	High	Future	Med	Vtrans
TRORC should modify the Regional Plan to require that developments subject to Act 250 demonstrate they have or will take steps to incorporate parking spots with EV charging stations in order to meet regional goals.	TRORC	Low	Future	Med	ACCD
TRORC should encourage state policy changes to offer state buyer incentives for EVs.	TRORC	High	Ongoing	Med	DPS
TRORC should promote and share information provided by Drive Electric Vermont including their video highlighting the costs and benefits of EVs.	TRORC	Low	Ongoing	Med	DPS
TRORC will support the implementation of smart rates.	TRORC	Low	Ongoing	Med	DPS
TRORC should promote Efficiency Vermont and other incentive programs to reduce electric energy use and encourage the use of devices and equipment that perform work using less energy input than otherwise necessary, such as Energy Star or CEE2, 3 or advanced appliances.	TRORC	Low	Ongoing	Med	DPS



ENERGY IMPLEMENTATION PLAN *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
DPS should promote the use of programs such as eHome and Zero Energy Now!, in conjunction with Green Mountain Power and the Building Performance Professionals Association of Vermont (BPPA-VT), through outreach and education.	DPS	Low	Ongoing	Med	State
DPS should work with BPPA-VT to encourage HVAC and weatherization providers to join the organization to provide holistic energy advice to the Region.	DPS	Low	Future	Med	DPS
DPS should support and provide outreach for Energy Action Network's Community Energy Dashboard and Efficiency Vermont's customer engagement web portal and home energy reports.	DPS	Moderate	Ongoing	Med	DPS
DPS should support efforts to develop programs that encourage energy conservation through behavioral change by advocating for a roll-out of smart rates in the region through work with local energy committees and education and outreach.	DPS	Low	Future	Med	DPS

ECONOMIC DEVELOPMENT: CHAPTER 13

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
TRORC will provide grant management, Act 250 support, and local regulatory reform assistance to further the development of job growth and workforce housing in areas close to employment and service opportunities.	TRORC	Low-Moderate	Ongoing	High	Various
TRORC will assist towns with village and downtown designation to provide incentives in these areas.	TRORC	Low	Ongoing	High	Various
TRORC will work with the Vermont state agencies, regional and local development groups, trade associations, Chambers of Commerce, planning commissions and other groups to integrate land use planning with economic planning and development programs based on our Region's assets.	TRORC, State, Towns, Non-profits	N/A	ASAP	High	N/A
TRORC will review and recommend revisions to zoning bylaws and other land-use guidelines to ensure they actively support vitality in town centers, including infill, adaptive reuse of structures, increased height limits, and density bonuses.	TRORC	Low	Short-term	High	ACCD



ECONOMIC DEVELOPMENT *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
TRORC will offer assistance to towns in asset management, capital budgeting, and shared services/purchasing in order to lower costs and stabilize taxes.	TRORC	Low	Ongoing	High	ACCD
TRORC will assist towns to apply for and manage grants and loans for infrastructure repairs and/or upgrades that bolster the livability of core areas.	TRORC	Low	Ongoing	High	Various
State, regional, and local economic development agencies should develop stronger financing/ funding mechanisms for business expansion and entrepreneurship.	State, Non-profits	N/A	Mid-term	High	N/A
Towns, the state, telecommunications providers, and TRORC should map existing cellular and broadband services in the Region, identify gaps, and work to provide coverage in those gap areas, ensuring that all areas have particularly good service that supports both current and future businesses and residents.	TRORC, State, Towns, Utilities	Low-Moderate	Short-term	High	Various
TRORC will participate in discussions to improve the regulatory system at the state level and improve permitting coordination between local and state levels of government.	TRORC	N/A	Ongoing	Medium	N/A
TRORC will work in concert with towns and development organizations to provide technical support (such as support with permitting, funding, brownfield assistance, etc.) to businesses wishing to stay in or relocate to core areas.	TRORC, Non-profits	Low	Ongoing	Medium	Various
Public agencies, schools, and private businesses must expand workforce training and education that aligns with the strategic needs of our Region's current and future employers; and expand linkages that allow the Region's youth to learn about local career opportunities and gain exposure to the workplace.	State, Towns, School Boards, Businesses	N/A	Short-term	Medium	N/A
The Small Business Development Center, Chambers of Commerce and development corporations should develop a coordinated network of resources for businesses—including business coaching, financing, permitting assistance, and peer-to-peer networking—to equip current and would-be business owners with the skills needed to brand, promote, and effectively operate businesses.	Non-profits, Businesses	N/A	Mid-term	Medium	N/A



ECONOMIC DEVELOPMENT *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
TRORC will work with towns and development organizations in the Region to identify and inventory vacant and under-utilized sites/buildings most suitable for near-term commercial and residential development in existing downtowns and villages where water, sewer, power, internet, and roadways have capacity.	TRORC, Towns, Non- profits	Low- Moderate	Short-term	Medium	Various
TRORC should work with local producers, development corporations, educational programs, the Vermont Agency of Agriculture and other organizations to identify and create needed processing, storage, and distribution capacity for locally-made food and forestry products.	TRORC, State, Non-profits, Businesses	Low- Moderate	Short-term	Medium	Various
TRORC should work with land trusts and local conservation commissions to inventory farm and forest lands to understand where parcels are available that could provide opportunities for new farm and forest businesses, and assist towns in crafting regulations to reduce fragmentation and leave land available for farming, forestry, and other land-based businesses.	TRORC, Non- profits	Low- Moderate	Short-term	Medium	Various
TRORC will support efforts to recognize businesses for excellence in creating better downtowns and villages, exemplary buildings, energy efficiency, and other activities that further regional goals.	TRORC, Businesses	N/A	Mid-term	Low	N/A
TRORC should support and assist efforts that focus on how best to utilize our rivers as economic drivers while improving water quality and protecting the rivers' natural beauty, native animal and plant species, health, and unique character.	TRORC/ Watershed Groups	N/A	Ongoing	Low	N/A
TRORC and child care providers must work with member towns to address identified needs for child care facilities or services, including identifying publicly-owned buildings throughout the Region suitable to serve as child care facilities.	TRORC, Towns, Businesses	Low- Moderate	Short-term	Low	Various

FLOOD RESILIENCE: CHAPTER 14

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
The Regional Commission should work with towns to strengthen their Flood Hazard Bylaws in order to mitigate risks to public safety, critical infrastructure, historic structures and municipal investments from inundation and erosion.	TRORC/ANR	Low	ASAP	High	ANR/ DEHMS
TRORC should work with VTrans on advocating for and improving the flood capabilities of state or town-owned transportation infrastructure.	TRORC/Vtrans	N/A	ASAP	High	DEMHS
TRORC should continue working with the Emergency Coordinators and Selectboards from each town to develop mitigation plans, and emergency preparedness and recovery procedures from flooding.	TRORC/Towns	Low	Ongoing	High	DEMHS
TRORC will work with towns to understand the impact stormwater runoff has on the region and on specific towns, and then work to address impacts from impervious surfaces through increased retention and infiltration.	TRORC/ANR	Moderate	Ongoing	High	Various
Existing homes and businesses at serious risk of flood damage should be identified and prioritized by towns in concert with the ANR River Management Section and the Regional Commission for mitigation actions such as elevation/relocation or purchase and demolition.	TRORC/Towns /ANR	High	ASAP	Medium	HMGP
Watershed-level planning should be done by towns with assistance from the Regional Commission to evaluate natural and constructed flood storage options upstream of existing areas of concentrated development that are at risk of flooding.	TRORC/Towns	Moderate	Mid-term	Medium	ANR
TRORC will work with the Granville, Stockbridge, Hancock, Rochester, and the U.S. Forest Service to address flooding on a watershed basis for the Hancock Branch, Upper White, West Branch and Tweed River.	TRORC/USFS	Moderate	Mid-term	Medium	ANR
TRORC will work with ANR, towns and landowners to lessen flood risk by restoring natural channel functions through berm or dam removal or intentional lowering of streambanks.	TRORC	High	Ongoing	Medium	ANR/ Various



FLOOD RESILIENCE *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
TRORC encourages more consistent, accurate and thorough identification of wetlands areas through the use of best available data and the adoption of local wetlands regulations and updated maps by the municipalities in the region.	TRORC	N/A	Ongoing	Medium	N/A
Areas not designated in either FEMA's maps or in VT ANR's maps, but which are flooded during a weather event should be added to local flood regulations.	Towns/FEMA	High	Mid-term	Low	FEMA